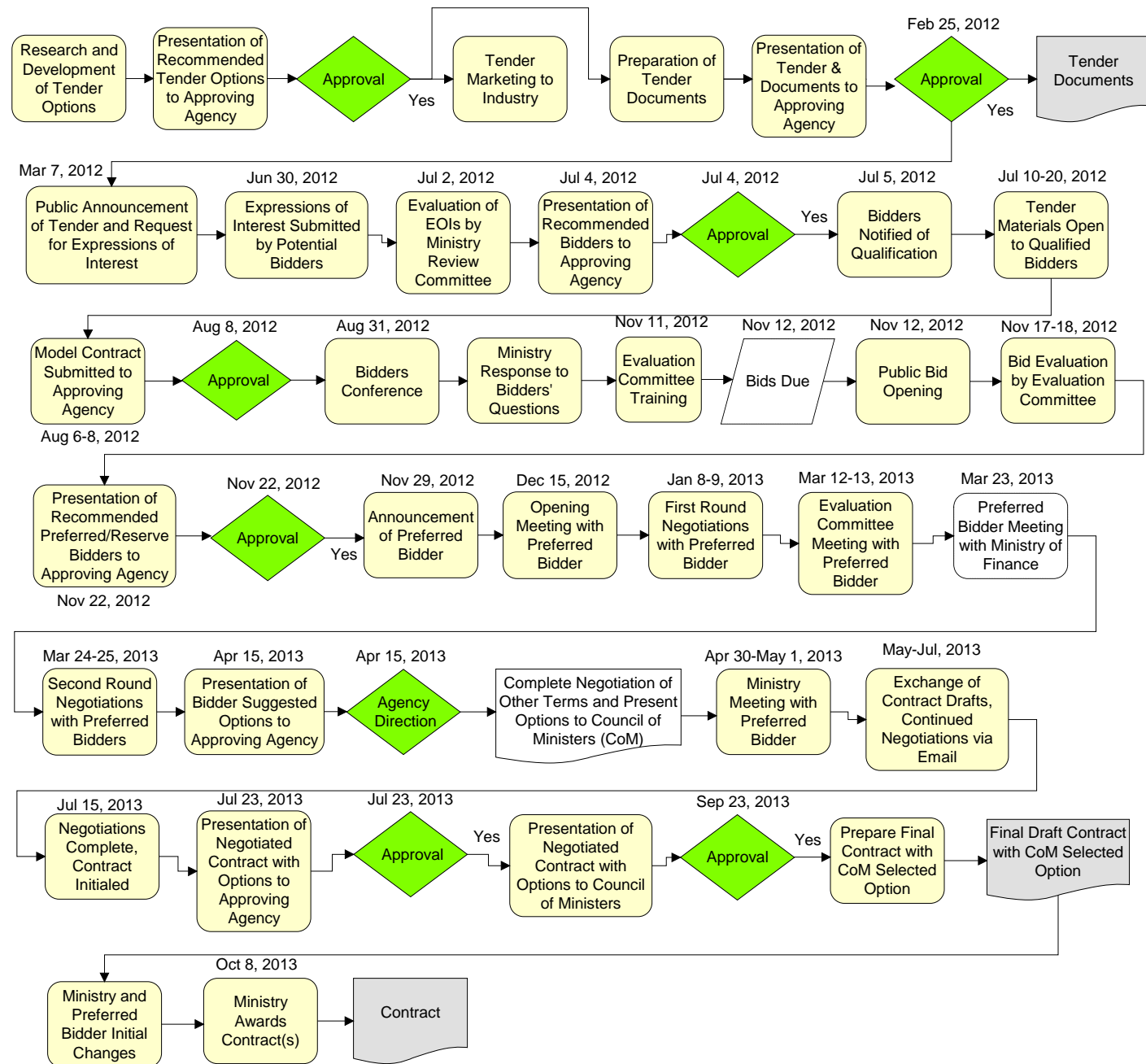


COMPREHENSIVE APPROACH FOR TRANSPARENCY INCLUDES PRECISE BUSINESS PROCESS MAPPING OF ALL ACTIVITIES TO ENSURE COMPLIANCE

The Marx Group has developed and validated a comprehensive, integrated approach for transparency that far exceeds the documentation and assurance of compliance achieved by traditional organizations and methodologies. The Marx Group business process model is unique in its integration of transparency and accountability controls with business process engineering to streamline business efficiency while meeting world-class transparency standards. In the real-world example below, the summary overview depicted here contains thousands of “scroll-down” details that document the entire tender process; and the details are made available to the public through public disclosure reports.



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Enhancing Global Commerce Through Transparency, Fairness & Accountability



Transparency

International Investment

Accountability

Fairness

The Marx Group
 International Transparency Advisors

OUR VALUE PROPOSITION

Nations seeking economic growth, especially those in conflict and post-conflict environments, and those judged high-risk by *Transparency International*, face an uphill battle in encouraging global investment. The perception of wide-spread corruption, confusing laws and regulations, lack of security, and cumbersome and arbitrary business practices make international companies and their investors leery.

Value Proposition. Nations can do much to encourage global investment by creating resource tenders, procurement and investment initiatives that demonstrate fairness, transparency and accountability and streamline business processes. The Marx Group assists national governments and government operating agencies to: 1) develop and implement an integrated approach to public transparency that builds upon national laws, regulations and policy; 2) create local processes and operating procedures that include transparency, fairness and accountability as an overarching framework and streamline business operations; and 3) include independent oversight and review of processes that affirms transparency, fairness and accountability. This comprehensive methodology provides global companies with confidence in the fairness of acquisitions, procurements and public tenders while providing citizens knowledge that their precious resources are being handled accountably by their government. While corruption is often pervasive and is an impediment to international investment the Marx Group's comprehensive approach for transparency, when embraced by senior government officials, significantly improves accountability and fairness and encourages global investment.

The Government of the Islamic Republic of Afghanistan Ministry of Mines and Petroleum conducted eight hydrocarbons and minerals tenders in 2011-2014 with transparency assistance from The Marx Group's International Transparency Advisors, and did not have a credible claim of corruption in the tenders. A strong testament to the commitment of the Minister of Mines and Petroleum and his staff, the Inter-Ministerial Commission and The Marx Group working as a transparency team.

THE VALUE OF INTERNATIONAL BUSINESS NORMS

Global companies often find laws, regulations and business practices confusing, cumbersome and not aligned with international standards. Compounded by a culture of corruption, the simplest of tasks become time consuming and costly. Governments that create a more favorable climate for global companies while preserving and protecting their resources and norms are more likely to encourage quality investment.

The Marx Group assist ministries and agencies to design and implement efficient business practices that help to streamline government processes within the local context while incorporating international best practices for transparency.

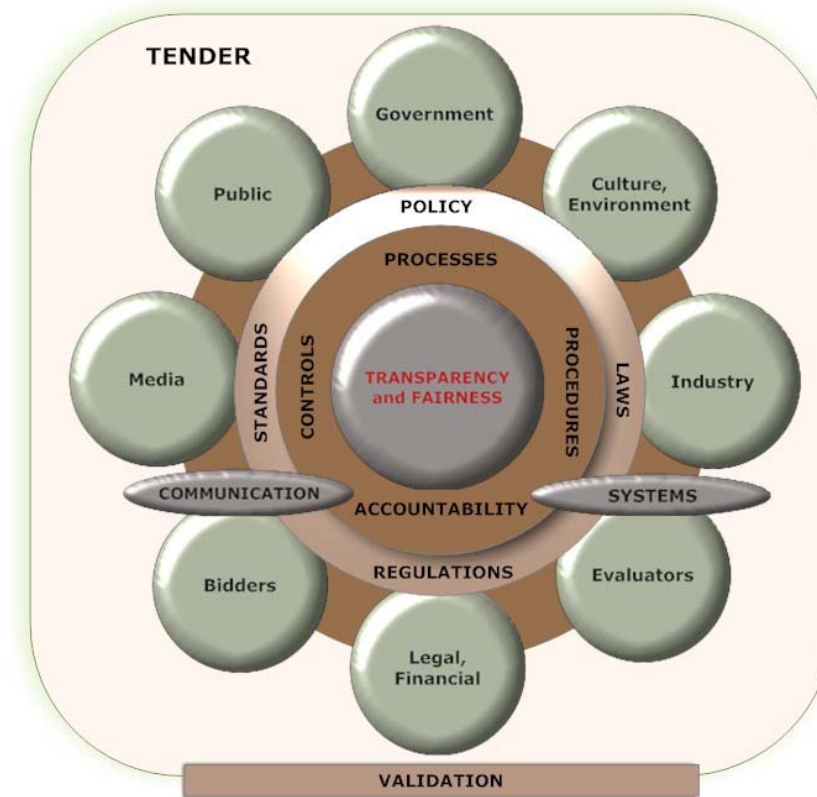
REGULATORY AND OVERSIGHT AGENCY DEVELOPMENT

The Marx Group's proven model for regulatory or oversight agencies development provides national, provincial and municipal government regulatory or oversight agencies with the means to improve transparency of operations. The model assists regulatory or oversight agencies to implement policies, processes and manage operations that are tailored to local needs to ensure compliance with national and local laws and regulations, sophisticated contract requirements and international standards. Importantly, the model ensures that governments receive the highest possible benefits from procurements, royalties and profit sharing contracts while overseeing costs and revenue operations. Our oversight model assists regulatory or oversight agencies to monitor cost recoverable expenses.

The approach provides a clear means for planning and prioritizing development of new regulatory or oversight agencies to ensure best value during the development stage.

COMPREHENSIVE, INTEGRATED APPROACH FOR TRANSPARENCY SETS A NEW WORLD-CLASS STANDARD

The Marx Group, working hand-in-hand with national governments, has developed and validated a comprehensive, integrated approach for transparency that far exceeds the results achieved by traditional organizations and methodologies. The Marx Group's transparency model is unique in its integrated, process-based approach. For example, when applied to a natural resource tender depicted here, the model links all tender participants, the legal and regulatory tender framework, and all tender processes, controls and accountability — and spans tender process development, implementation and validation.



The Marx Group's public disclosure reports provide international firms and citizens validation that government agencies operations are transparent, fair and accountable. Our public disclosure reports are lauded by international companies as "The most comprehensive public disclosures available." View example documents at www.themarxgroup.com/download-documents.

Our Independent Process and Transparency Review for Afghanistan's Amu Darya Oil Tender was featured in Harpers Magazine, May 2013.

INTERNATIONAL TRANSPARENCY CENTER

The Marx Group's International Transparency Center offers the only comprehensive international education and training program designed specifically for capacity building of transparent governance and operations for ministries and government operating agencies. Our training program prepares qualified staff to: 1) integrate world-class transparency, fairness and accountability into ministry or agency operations and establish international transparency standards, 2) design governance and business processes tailored to national laws and regulations and international best practices, 3) establish regulatory oversight of contracts with international and local companies, 4) provide technical services in support of regulatory or oversight operations, and 5) encourage international investment.

The Transparency Center's Petroleum and Minerals Resource Management Curriculum provides special emphasis on operations of ministries working to promote development of natural resources.

The Transparency Center provides a training environment free of distractions of ministry or agency staff from the normal daily duties and commitments where the complete training focus is on practical learning and learning "products" that have direct and immediate relevance to ministry or agency operations. The course instructors are seasoned professionals with real world experience in the development of ministry and agency capabilities. Course information is based upon "lessons learned" by our instructor team and international best practices.